Deloitte.



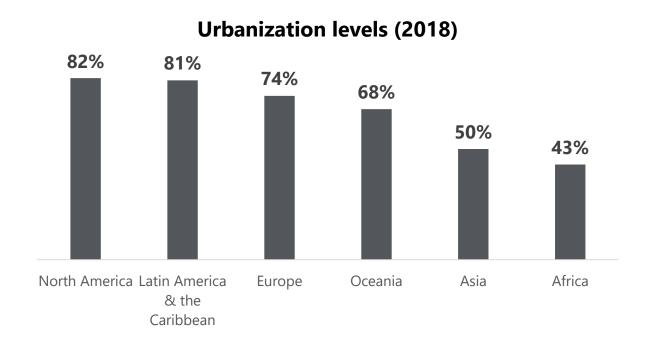
Urban Air Mobility

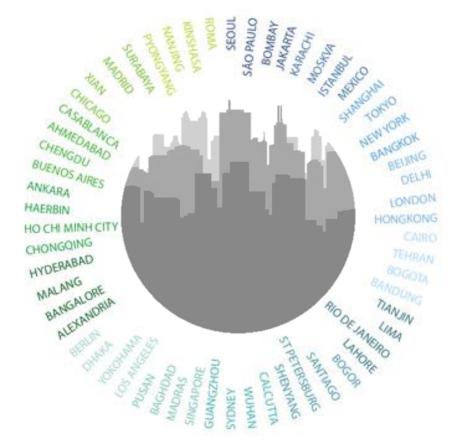
Matthew Metcalfe Managing Director Future Aviation Systems

3/2/2020

Smart Cities | Driven by Unprecedented Urbanization

About 55% of the world's population now resides in urban areas which is expected to grow to 68% by 2050¹





Emerging megacities

The world is expected to have **43 mega cities** by **2030,** mostly in developing countries

By 2050, about 70 percent of the world population is expected to live in urban areas¹, and mobility within these cities will likely require new solutions.

Urban Air Mobility | Transforming how we move goods and people

Using emerging technologies to realize air travel as practical transportation mode for the general public



US PASSENGER eVTOL MARKET COULD REACH \$17.7B BY 2040





Airbus

Vahana

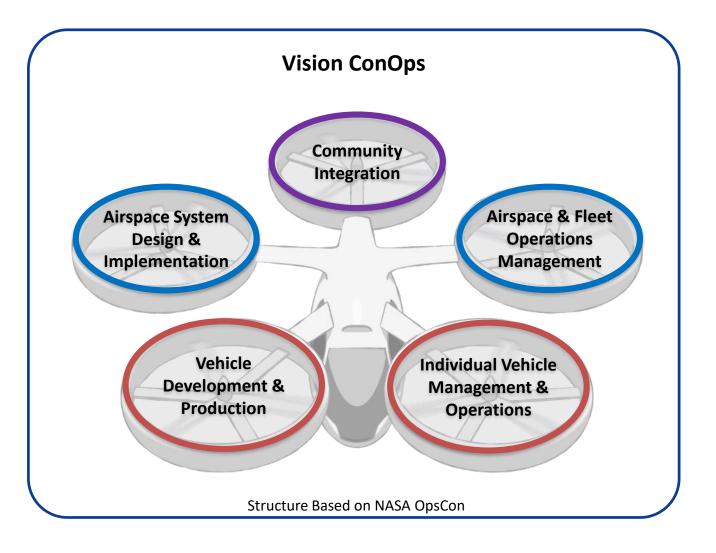
Joby

The Electric VTOL Wheel of Fortune

Shown here are representative aircraft designs in major categorization of electric propulsion VTOL aircraft.

NASA UAM ConOps | Urban Air Mobility Community Concept of Operations

UAM vision is to revolutionize mobility around metropolitan areas by enabling a safe, efficient, convenient, affordable, and accessible air transportation system



Vision ConOps

- Provides a high-level view of key concepts for the future
- Covers all pillars

Scope

- Passenger-carrying operations
- Vision at the Intermediate state (UML-4)
- Practical cost effective transportationn mode for the general public

NASA UAM ConOps | Insights from NASA's Community ConOps

UAM Maturity Level (UML) -Level 4: medium density and complexity operations with collaborative and responsible

automated systems

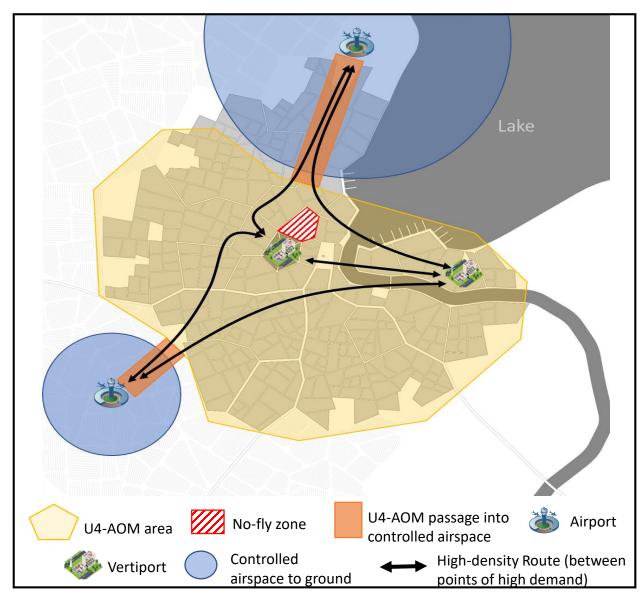
Air travel is a practical cost effective local / regional option for the general public

- 100s -1000s of simultaneous operations generally over urban areas extending to the metropolitan periphery
- Highly automated Electric Vertical Take Off Landing (EVTOL) are more cost effective and reduced noise levels
- U4 Service Suppliers (U4-SS) are federated suppliers of various services including air traffic management

Five Pillars

- Airspace Design
- Vehicle Development
- Fleet Operations

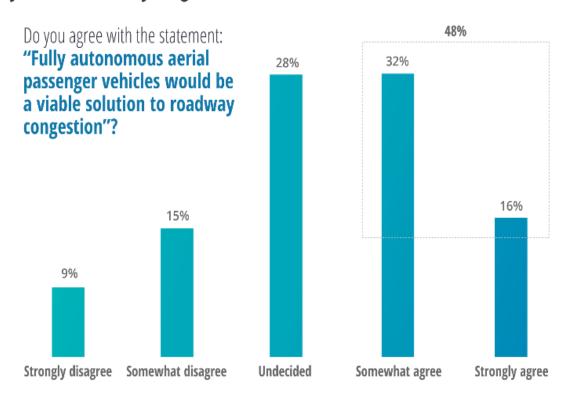
- **Community Integration**
- Individual Vehicle Operations



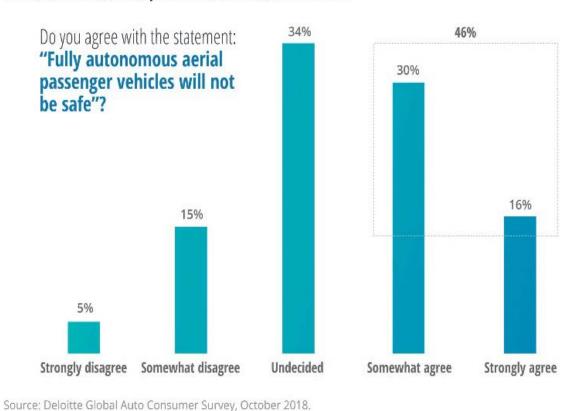
Urban Air Mobility | Consumer insights and perceptions

Safety is the number one concern for the flying public and the local community

Nearly half of survey respondents see aerial passenger vehicles as a possible way to solve roadway congestion



Nearly half of survey respondents are unconvinced that aerial passenger vehicles will be safe; a fifth are more confident



Source: Deloitte Global Auto Consumer Survey, October 2018. Source: De

NASA ConOps | Community Integration Community Integration is a pillar of NASA's UAM ConOps

Categor	y Pillar	Operational obj.	Description
Community Integration	Community Integration Achieve public acceptance of UAM vehicle operations in and around metropolitan areas by addressing UAM-related social concerns such as safety, security, affordability, noise, privacy, and legality.	Public Acceptance	 Achieve public acceptance of the UAM concept by overcoming concerns over issues such as safety, non-user risk exposure, security, affordability, effects of increasing autonomy, noise, and privacy as well as a lack of consensus on the public value proposition of UAM.
		Supporting Infrastructure	 Develop and implement the required supporting infrastructure for integrating UAM operations into metropolitan areas, including Vertiports, energy infrastructure, and test ranges.
		Operational Integration	 Implement multi-mode transportation integration and address operations- related community impacts, including passenger/cargo security, protection from malicious use of vehicles and denial of service attacks, and graceful degradation of the transportation ecosystem in reaction to disruption of UAM services.
		Local Regulatory Environment & Liability	 Enact laws and regulations for governing UAM operations, such as zoning, privacy, and noise, striving for consistency across operating locations (i.e., states, municipalities) and develop a framework for the analysis of liability associated with the development and operation of increasingly automated and autonomous systems.

NASA ConOps | Community Integration

Lessons Learned from other aviation and non-aviation industries

- Improve understanding of community concerns. Community involvement provides an opportunity to learn about social, economic, and environmental conditions and local needs and concerns.
- Inform the community. Open communication and flow of information can help the public understand the need, be familiar with the factors that inform decision making, and provide more meaningful input.
- Use community input to improve decision making. Collaboration with the community can help shape the project and lead to more effective solutions.
- Enhance the transparency of the decision-making process. While not everyone may agree on the outcome, community involvement can allow the public to better understand the factors weighed in the decision-making process.

Facilitate Inclusive Participation

Build Trust Through Transparency

Coordinate Across Agencies

Coordinate with Airport Operators

Involve the Community Early

Establish Ongoing Communications

Questions

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